

# RGI ANNUAL REPORT 2018

## Imprint

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## About RGI

The Renewables Grid Initiative is a unique collaboration of NGOs and Transmission System Operators from across Europe. We promote transparent, environmentally sensitive grid development to enable the further steady growth of renewable energy and the energy transition.

## More information:

[www.renewables-grid.eu](http://www.renewables-grid.eu)

May 2019



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## Graphic design

Abstract Technology

## Funding

In 2018, RGI was financially supported by four different means: membership fees from Member organisations; funding from the Mercator Foundation and the European Climate Foundation; and TSO project grants.



# FOREWORD



Dear readers,

2019 marks ten years since we started the Renewables Grid Initiative. Our unique collaborative approach has taken us from an unexpected and unusual idea to a productive and stimulating partnership that continues to shape the energy transition all over Europe and beyond. Looking back, each year I am astonished at the things we made possible, but also the work that still lies in front of us.

In 2018 we have travelled far to gather the best ideas for enabling a fair, reliable and fossil-free grid and to foster new relationships with people working towards the same goals. There were many highlights, some of which I want to share with you here:

- The year started with our “Energy Regions in Transition” (ERIT) trip to Beijing, China. It was a new chapter in our ERIT history. For the first time, we looked beyond Europe and North America for a broader exchange on how to improve the reliability of electricity systems, reduce costs and limit environmental impacts. Stay tuned for the next one, which will take us to Canada, a

highly interesting country caught between a history of fossil fuels and an ambitious plan for a greener energy future.

- We also expanded our horizon thematically in 2019 with the conference “Grids meet Renewables”, jointly organised with WindEurope. The event underlined the link between the renewables and the grid sector and made visible the need for grids in a RES future.
- I am also proud to say that we launched a third “Implementing RGI Declarations” (IRD) project in 2018, this time in Italy. The cooperation between Terna and Legambiente started in June and has provided us with many learnings already. You can find out more on page 14.
- To round up the year, we launched our project on collaborative grid planning at the COP24 in Katowice. Together with ENTSO-E, ENTSO-G, the environmental umbrella NGOs Climate Action Network (CAN) Europe and European Environmental Bureau (EEB), as well as the Renewable Energy Policy Network for the 21st Century (REN21), we will start a series of dis-

cussions on storylines that can deliver an energy infrastructure fit for the future and in line with our Paris Agreement targets.

It doesn't stop there, of course. 2019 is going to be filled with many more exciting RGI activities. Would you like to know what we have planned? Here are some sneak peaks of what is still to come in 2019:

- 2019 is starting with RGI putting the marine environment on the agenda. We know that offshore grid deployment is a topic that will continue to shape the energy transition debate in the coming years. For this reason, RGI is developing the Marine Grid Declaration which aims to enshrine principles of nature conservation and early stakeholder engagement into marine activities. RGI Members, other NGOs and industry actors are pledging to adhere to these principles by signing the Declaration. And I am looking forward to expanding our activities in this area. Maybe we can even start a marine IRD project?

- We also want to continue to broaden our horizon – be it geographically or thematically. Stay tuned for some exciting opportunities for exchange and discussions with new stakeholders during ERIT 2019 in Canada or at our upcoming conference on e-mobility.

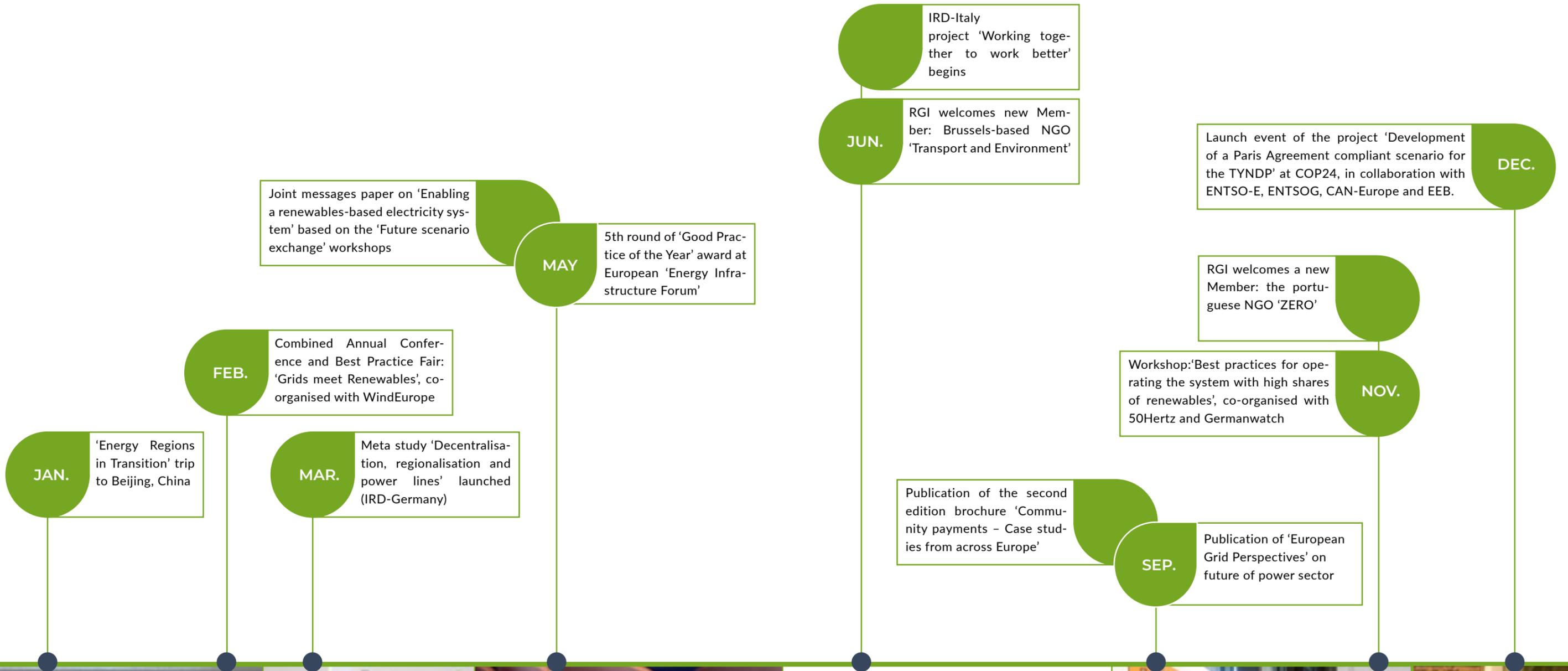
Before we embark on the new year, I want to invite you to look back at our work in 2018 together with us. Find out what made it a special year for RGI in this report.

Enjoy the read!



Antonella Battaglini,  
CEO Renewables Grid Initiative

# HIGHLIGHTS 2018





# BEST PRACTICE EXCHANGE



By Stephanie Bätjer



If we want to further the integration of renewables into the grid, we need to apply new and creative solutions. Supporting the exchange of ideas and learning from each other is one of our core activities at RGI and much of our work focuses on this. An array of formats allows for best practice exchanges on different levels and topics.

## Our Conference brings grids and renewables together

To integrate more renewables into the grid we need to join forces with those that produce them, develop new and joint narratives and explain how grids and RES belong together. In February, RGI teamed up with WindEurope to co-organise the conference “Grids meet Renewables”, which aimed at facilitating an open dialogue between the renewables and grid sectors and thus enabling the different industries to plan the future energy landscape together. At the conference, professionals from both sectors discussed the benefits for joint planning exercises, sharing best practices and facilitating discussions with their peers about challenges and possible solutions. It turned out to be a fruitful exchange and we will continue to create collaboration and discussion opportunities for the two sectors, during high-level events and on working level. More than 300 participants at the conference certainly proved that there is a strong interest.

## Best practice fair showcases many ideas in one spot

We have been collecting best practices in grid development since 2012 and we keep learning more every year. At our conference “Grids meet Renewables”, that we organised together with WindEurope, we held a best practice fair to showcase some of the very best examples out there. Participants could visit different stands and inform themselves. Information material and personal talks allowed for inspiration across topics. To advertise the practices, the exhibitors gave short pitches during the conference so the participants could decide which ones they wanted to take a closer look at during the breaks.

## Webinars bring the ideas to you

Learning more about specific practices and asking questions to make them relevant for your own work – that’s what we try to offer practitioners in our deep dive webinars. In 2018 we picked two particularly interesting practices: EirGrid discussed their funding programmes and the Western Electricity Coordinating Council (WECC) shared their spatial planning practices in the United States.

## Tackling current debates at our events: Operating the grid with high shares of renewables takes planning, preparation and performance

One topic that engaged RGI and its partners in 2018 was certainly the debate surrounding the coal exit in Germany and its signalling effect for the transitions in various European countries. One of the key questions the debate brought up revolved around whether the system could handle very high shares of renewables. High time to take inventory of existing and envisaged best practices.

In November 2018, RGI, together with 50Hertz and Germanwatch organised the workshop “Plan, prepare, perform: Best practices for operating the system with high shares of renewables” where experts from TSOs, regulatory authorities, associations, academia and the energy industry came together to exchange good practices in achieving a very high share of renewables in the electricity system as well as a structured phase-out of coal-fired power generation. The participants discussed both technical and regulatory challenges and solutions, with the key message of the workshop being that we need a clear and reliable roadmap to phase out coal-fired power generation, to strengthen acceptability of grid development among the population and implement the right regulatory measures across all sectors.





## SPOTLIGHT

### 'Good Practice of the Year' award



#### Learning globally – 'Energy Regions in Transition' in China

'Energy Regions in Transition' (ERIT) has become a defining feature of RGI's best practice work. Once a year, we invite knowledgeable energy players from our Members and beyond to join us on a learning journey to meet and exchange lessons learned, possible solutions and collaborative opportunities with experts and practitioners from other regions of the world. In 2018, we embarked on an ERIT journey for the fourth time. Between 20 and 26 January, we travelled to China with a packed agenda: the delegation visited, among others, the offices of ABB, State Grid Corporation of China, the China Renewable Energy Integration Group (CVIG), and Greenpeace China. We learned about China's electricity market reform and the country's approach to power planning, discussed experiences of high penetration of renewables in Inner Mongolia, as well as Chinese wind and solar market developments, and much more. It was striking to see the massive expansion of RES and the innovation that is happening on all fronts. Another encouraging learning was the commitment to progress while remaining dedicated to protecting the environment.



When we started the 'Good Practice of the Year' award in 2014, we did so with the goal to create a competition that would become an institution in honouring outstanding practices in grid development and shine a light on commendable activities that are far less visible than they deserve to be. In 2018, we celebrated the 5th anniversary of our award that by now has become a staple at the European 'Energy Infrastructure Forum'. We are immensely proud of this milestone and are happy that our jury of experts has once again picked three highly deserving winners:

#### Award for 'Technology & Design': "WiseGRID"

A great example of what collaboration can achieve: 21 partners from different countries working together to increase the smartness, stability and security of an open, consumer-centric European energy grid. The project developed consumer-centric competitive demand response mechanisms and advanced monitoring methods that set an example for energy democracy.

#### Award for 'Environmental Protection': "Smart Island – Giglio Archipelago"

How can a small island on the Italian coast cover its electricity needs without depending on fossil fuel? Italian grid operator Terna redeveloped a landfill on Giannutri island into a green area for renewable energy power production. The project was designed with local and regional authorities to ensure the environmental rehabilitation of the area.

#### Award for 'Communication & Participation': "Innovative Public Participation" for SuedLink

Grid operators TransnetBW and TenneT collaborated in the organisation of communication and engagement activities with the local governments, stakeholders and civil society of 435 German municipalities. They demonstrated that it is possible to work on grid development while being open and transparent long before the start of the official permitting procedure.





# THE NEED FOR GRIDS



By Andrew Carryer



Defining what kind of system is needed to enable a low carbon future is not an easy task. Our work on the 'need for grids in the electricity system to integrate an increasing share of renewables' engages diverse organisations to look into our potential energy future together. We do this to try and agree on what a low carbon system looks like and what the place of the high voltage grid is within that system.

In order to understand which new grid projects are needed, TSOs (and other organisations) do "energy modelling". As part of this modelling, a set of assumptions ("scenarios") on the future energy mix, the future electricity market and many other variables are taken into account. These studies form the basis on which TSOs and national regulators decide the necessity of grid investments.

The first goal of our work on the need for grids is to increase the transparency of these modelling processes and to open them up to a more diverse group of organisations and perspectives. The inclusion of civil society, non-profits, consumer groups and others increases the legitimacy of the results and can push organisations which run these exercises to be more ambitious in their thinking. Planning for a high renewables/low carbon future makes that future more likely.

The second goal of our work on the 'Need for Grids' is for TSOs, NGOs and other organisations to agree and communicate on what steps are needed to build a grid ready for a low carbon future.

Joint positions, communicated effectively, are vital if we are to convince people that the energy transition is technically feasible, and the grid will play an important role in this future.



## Enabling a renewables-based energy system: Conclusions from RGI's 'Future scenario exchange' workshops

Since 2016, RGI has been running a workshop series to discuss and critique both national and European energy modelling studies. These workshops continued in 2018, with studies from National Grid (UK), Germanwatch and IRENA. The conclusions of these workshops produced a number of mes-

sages on how we can work to enable a renewables-based energy system. These were agreed by all RGI Members, as well as suppliers and industry groups such as Europacable and were launched at the European 'Energy Infrastructure Forum' in May 2018. We believe that they send a strong joint message on what is needed to enable a high renewables future.

### KEY MESSAGES

- New transmission lines are needed, even in a future where many of us become "prosumers".
- Technologies to optimise and upgrade the existing grid need to be encouraged and incentivised where appropriate.
- Europe needs to become better connected to enable a higher share of renewables.
- The expected costs of an electricity system based on renewables are similar to, or even lower than, those with slower renewables growth.
- To further enable renewables and the electrification of other sectors, joint planning and better coordination is needed between TSOs and DSOs.
- We must invest in pilot projects that aim to develop affordable, sustainable, long-term energy storage.
- We need to be realistic, flexible and ambitious when defining future scenarios.
- In order to minimise any negative impacts on people and nature, we need to take a more holistic approach to the planning of generation and transmission.



### European Grid Perspectives: How system operators see the future

In the first half of 2018, RGI published a research piece entitled “European Grid Perspectives: How system operators see the future”. This research sheds light on how senior managers and executives of European TSOs and DSOs see the future of

energy and the developing role of the network operator. Data was collected through phone calls with 22 senior representatives from system operators across Europe. These wide-ranging conversations captured the perspectives and priorities of those who must lead the network operators into a period of fast-paced and unpredictable change. From our research, we identified the below trends:

Electricity grid operators believe that the energy transformation is feasible and want to be proactive in enabling it.

There is consensus on many of the technical solutions the system needs to enable the integration of very high shares of renewables.

Grid operators overwhelmingly see their future as market and digital platform facilitators. Increased cooperation should take precedent over gaining competitive advantage.

Electricity grid operators expressed technological non-discrimination, although personal preferences or involvement in hand-picked pilots may put this position into question.

Electricity grid operators often described the relationship between themselves and the public in adversarial terms. This mindset is unhelpful and may compound negative perceptions.

Effective communication of the options available to society must be enhanced to increase transparency of the decision-making process.

### Development of a Paris Agreement compliant scenario for the Ten-Year Network Development Plan

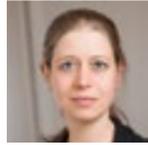
The European organisations for Electricity and Gas network operators (ENTSO-E and ENTSO-G) update their “plan” for the European energy transmission networks every two years (the Ten Year Network Development Plan or TYNDP). This plan is based on a set of scenarios that predict the future need and demand of energy across the continent. As of today, none of these scenarios have pointed towards a Paris Agreement compliant system.

During the COP24 in Poland, RGI announced the launch of the project: ‘Development of a Paris Agreement compliant scenario for the Ten-Year Network Development Plan (TYNDP)’. The project aims to create a multi-stakeholder process between ENTSO-E and ENTSO-G, energy industry representatives and civil society groups. The purpose of this collaboration is to create a “scenario” which is compliant with the Paris Climate Agreement of 2015 and which could be implemented under the framework of the next TYNDP in 2020.

The project has been funded by the German Federal Ministry for Economic Affairs and Energy (BMWi) for a period of two years (2019-2020) and will be implemented by four international and European organisations: RGI, the Renewable Energy Policy Network for the 21st Century (REN21), Climate Action Network (CAN) Europe and the European Environmental Bureau (EEB).



# IMPLEMENTING RGI DECLARATIONS



By Antina Sander

Our programme “Implementing RGI Declarations” (IRD) brings together RGI Members on a national and local level. NGOs and TSOs work together for a continuous and ecologically sound development of the grid infrastructure which is needed for a successful energy transition. After launching the programme in 2017 with the two IRD projects ‘Bird Hotline’ and ‘Shaping the grid debate’, 2018 saw a new addition to our IRD family: the cooperation ‘Working together to work better’ between the NGO Legambiente and the Italian TSO Terna. We now have seven of our Members involved in the programme: the NGOs NABU (BirdLife Germany), Germanwatch and Legambiente as well as the TSOs 50Hertz, Amprion, TenneT and Terna. We intend to set up many more of these fruitful collaborations in the future.

## ‘Shaping the Grid Debate’



Eva Schmid, Germanwatch

In order to bring forward the public debate regarding the necessity of further development of the transmission grid between different civil society stakeholders, RGI, 50 Hertz, TenneT and Germanwatch set up the project „Shaping the grid debate“ in 2017. The title in German is a wordplay that both allows the interpretation that the debate as well as the grid can be shaped. In 2018, the project pursued mainly local activities along the direct current (DC) project SuedOst-Link. The approach of the project is to identify controversial-constructive stakeholders on local, regional and national levels and engage in a bilateral dialogue. This dialogue is set off with an understanding why the different actors argue the way they do. Activities on the national level were pursued to help and promote the local dialogue.

A promising format that emerged from the project is a series of workshops in which stakeholders are encouraged to change their perspectives. During the project we saw that there was a demand for such an exchange that puts the needs of different actors at the centre of the conversation. A second product of the project that proved to be very helpful is an argument map that reconstructs and sorts the arguments challenging or supporting the necessity of the DC-projects in Germany, with a focus on the SuedOst-Link.

## ‘Bird Hotline’



Eric Neuling, NABU

In order to obtain more accurate data on birds colliding with power lines, RGI and NABU set up the bird hotline in 2017. The information obtained shall be used to mitigate bird collisions through technical solutions like bird deflectors or considerate routing in the planning phase of new lines. By the end of 2018, 57 cases including 110 birds were reported to the hotline. This includes incidents at the high, medium and low voltage level. Swans, cranes and geese are leading the list of collision victims. These are birds whose eyesight is adapted to open landscapes and who are too cumbersome to dodge obstacles quickly, leading to them flying against the wires.

The hotline is supported by all four German TSOs. Promotion activities of the nationwide reporting scheme also led to the support of the bird conservation authorities of the federal states. Furthermore, we started reaching out to distribution system operators and a first major DSO has confirmed its interest to support the hotline and through this get access to valuable data which can help to protect birds and increase the security of the system. To involve further stakeholders and multipliers, we also presented the hotline at several bird conferences.

## SPOTLIGHT

### ‘Working together to work better’



Cristina Simioli, RGI

During 2018, RGI along with Terna and Legambiente started a collaboration in order to address three main areas related to the grid development. First, the team works with the objective of sharing the energy reference scenarios, the assumptions and the reasons behind the planning of the grid infrastructures in order to engage in a constructive discussion with different stakeholders about the energy transition.

Second, the project aims at increasing the transparency behind the project decisions in order to address local communities’ concerns through the elaboration of new proactive and innovative approaches to the dialogue with the territory.

Third, the team works on the identification of possible additional benefits for nature and the citizens to be included in the Cost Benefit Analysis at the planning stage in order to enable these improvement measures at the project level and bring the development of the grid closer to the territorial needs.



# SOCIAL MEDIA



By Johanna Meier

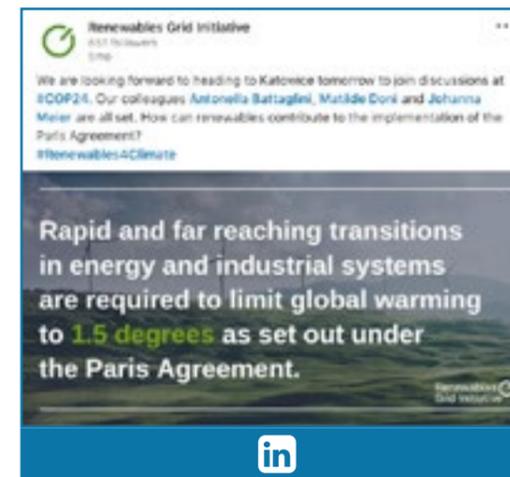
Our social media accounts work as an open window on the world: we can look outside, and others can take a closer look to our activities. We have an active voice in the energy transition debates, we engage our members and stakeholders in the on-line conversations, and we communicate about our events and publications.

In 2018 we achieved 260.000 Social Media impressions across three channels. On Twitter we achieved a 70% increase in followers, on LinkedIn we even saw an increase of 480%. These encouraging numbers show that there is a growing engagement on our topics which we want to expand on in the coming year. We have also revamped our Instagram strategy, sharing posts of the secretariat as well as interesting facts about the grid.

Here are some of our highlights.

Follow us:

- Twitter: @RenewablesGrid
- Instagram: renewables\_grid\_initiative
- LinkedIn: Renewables Grid Initiative



# OUR MEMBERS



## SPOTLIGHT

### New Members



#### 'Transport & Environment' (T&E)

promote a transport policy based on the principles of sustainable development at EU and global level. They believe transport policy should minimise harmful impacts on environment and health, maximise efficiency of resources, including energy and land, and guarantee safety and sufficient access for all. T&E is supported by 58 organisations, including environmental protection groups, working to promote smarter, cleaner transport in 26 countries across Europe.

**William Todts, Executive Director of T&E**

“ Electromobility is the most promising future technology for more sustainable transport and grid management is critical to EV adoption. In the absence of smart charging, unnecessary investment in grids would be required, translating into higher electricity prices and hindering EV deployment. EVs should not only be perceived as a burden on electricity grids, but also as an opportunity to enable more renewables into the grid. Large scale deployment of EVs represents an opportunity to store large amounts of renewable electricity in batteries. RGI is the right platform to deal with all of these challenges that can be solved with the right policies. ”

#### ZERO – Association for the Sustainability of the Earth System

is a Portuguese environmental non-governmental organisation that was founded in 2015. They work towards achieving several goals that are represented within their name: ZERO emissions, ZERO waste, ZERO loss of biodiversity. ZERO is recognised as one of the most credible and active NGOs in Portugal, with close contacts with decision-makers, the portuguese government and parliamentarians to support the best policy decisions. At national level they are particularly active in the area of sustainability, with an emphasis on energy and climate, with a wide group of connections and projects at the European level, and as members of several federations/networks.

**Francisco Ferreira, President of the Board**

“ ZERO started lobbying intensively the Portuguese government and Parliament after the Paris Agreement, which turned into a successful process when the Prime-Minister of Portugal announced at COP22 they will work on carbon neutrality plans. ZERO has contributed to position Portugal on the right track to achieve 100% renewable electricity before 2040, and carbon neutrality before 2050. With this goal in mind, RGI is a key opportunity to support us exchanging views and help solving problems to build a more resilient energy system in line with climate change mitigation needs. ”

# MEET OUR BOARD



By Matilde Doni



## Jasón Besga

Jasón currently heads the EU and International Affairs Department of Red Eléctrica where he started as head of the Brussels Office. Before joining Red Eléctrica, Jasón held different positions at Kreab Gavin Anderson, a strategic management and public affairs consultancy, where he advised clients on EU affairs including on implementation and compliance matters concerning EU legislation in policy areas such as environment, energy and climate. He studied Economics and Business Administration at the Universidad de Navarra (Pamplona, Spain).



## Bente Monica Haaland

Bente is Executive Vice President at Statnett, responsible for Corporate Strategy and Communication. Over the last few years, Bente has been working on defining the „next generation power grid“, promoting the further automation and digitalisation of the power system as a means to enable consumers to play a more active role in the energy transformation. She holds a master's degree in Electrical Engineering from the University of Aberdeen and a Master of Management from BI Norwegian Business school.



## Olivier Feix

Olivier is the Head of Nature Protection and Permitting at 50Hertz. Before joining the company in 2007, Olivier Feix was an international analyst for Österreichische Elektrizitätswerke AG. He has worked in Heidelberg, Berlin and Brussels for the European association UCTE. He attended the Linz and Hagen universities to study Mechatronics, Business Administration and Economics.



## Stephan Singer

Stephan is CAN International's Senior Advisor on Renewable Energy working on clean energy policy that is based on 100% renewables and aims to foster the 1.5 C objective. Before joining CAN, Stephan worked for WWF for 23 years. He is a regularly invited peer-reviewer of the annual IEA World Energy Outlook and a regular CSO reviewer of some of the IPCC work (WG III, mitigation). Stephan has a PhD in soil physics on carbon and nitrogen dynamics in impoverished Indian soils.



## Edoardo Zanchini

Edoardo is the Vice President of Legambiente. His work on issues related to energy and sustainability has been published in many books and journals and he has taught urban planning and urban ecology at the Universities of Rome and Pescara. He holds a PhD in Urban Planning, a postgraduate specialisation and a master's degree in Architecture from La Sapienza, University of Rome. Edoardo Zanchini leads the energy, transport and urban planning national office for the Italian environmental NGO Legambiente.



## Eva Schmid

Eva Schmid is Team Leader for German and European Climate Policy at Germanwatch. She works on bringing forward the fact-based discourse on how to achieve a systemic energy transition in Germany and Europe with a particular focus on the needed power grid architecture. Eva is also the Vice-Chair of the ENTSO-E Advisory council. Between 2009 and 2012, she wrote her PhD thesis on the exploration of German mitigation scenarios at the Potsdam Institute for Climate Impact Research and the Technical University Berlin.

**Matilde:** You are a newly elected Member of the RGI Board. What motivated you to candidate for this position and which perspectives are you bringing to the Board?

**Eva:** RGI is a unique cross-cultural collaboration that has over the past decade developed into a highly professional endeavour with transformational change impact. I am happy about the opportunity to contribute on behalf of the organised civil society to this collaborative effort. Having worked in academia before I joined Germanwatch, I bring a rigorous, long-term system perspective to the Board.

**Matilde:** In 2018 the RGI Board and the Members Assembly decided to run a strategy process review. In your opinion, which are the most important trends to keep in consideration for the next 5 years?

**Eva:** As renewables feed-in increases steadily across Europe, the threshold to the second phase of the energy transition is already reached in many countries: the age of system integration, flexibility and electrification. This means a profound increase in the interconnectedness not only of the technical energy system, but also of the interdependence of policy targets in the field.

**Matilde:** Can you tell us about an upcoming RGI activity you are particularly excited about?

**Eva:** I am really looking forward to the Participatory Leadership Training in June. The trainer has a background in the community known as “the art of hosting and harvesting meetings that matter”. In order to implement the transformative change agenda needed for achieving the targets of the Paris Agreement this is definitely a skill that is worth spreading.

# THE SECRETARIAT



A special thanks to **Theresa Schneider** who ran RGI's communication and event activities for seven years and left RGI at the end of 2018. We will miss her contributions to our work and her spirit as a team member.



**Antonella Battaglini, CEO**



**Stephanie Bätjer, Manager Communication**  
is responsible for the successful coordination of RGI's communication activities, including the implementation of the 'Good Practice of the Year' award.



**Deni Bellamy, Manager Fundraising**  
joined RGI in April 2018 and is responsible for RGI's fundraising strategies.



**Andrew Carryer, Manager Environment**  
is responsible for RGI's environmental protection and nature conservation work.



**Andrzej Celgarz, Research Advisor**  
works with RGI on issues related to the regulatory frameworks and political aspects of stakeholder engagement.



**Matilde Doni, Personal Assistant to our CEO**  
assists Antonella on her everyday business and supports the team in organising events and the 'Energy Regions in Transition', as well as working on RGI's advocacy activities.



**Antina Sander, Deputy CEO**  
supervises a number of processes including RGI's strategic and organisational planning and is directly responsible for national TSO-NGO collaboration projects and contributing to EU grid development activities.



**Matthew Keehan, Manager Finance**  
joined RGI in September 2018 to take care of our annual budget and the financial reporting to funders.



**Sylvia Kessler, Office Administrator**  
supports the team in all administrative matters – most importantly, she is the good soul of the office.



**Johanna Meier, Manager Communication**  
joined RGI in August 2018 to contribute to communications, events and advocacy work.



**Cristina Simioli, Manager Italy**  
joined in 2018 to manage the Italian IRD project 'Working together to work better'. She is also responsible for the regulatory recognition of stakeholder engagement initiative as well as coordinating our work on undergrounding.



**Michael Hickin, Manager Marine Environment**  
joined RGI in April 2018, to manage RGI's marine work programme, while contributing to RGI's work on grid tariffs and energy storage.