

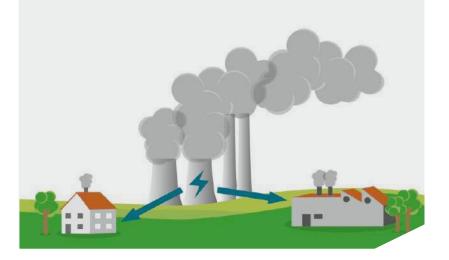


The changing electricity landscape

Renewables fundamentally change how power grids work

From

- Central, predictable production
- Central, predictable loads/ consumption





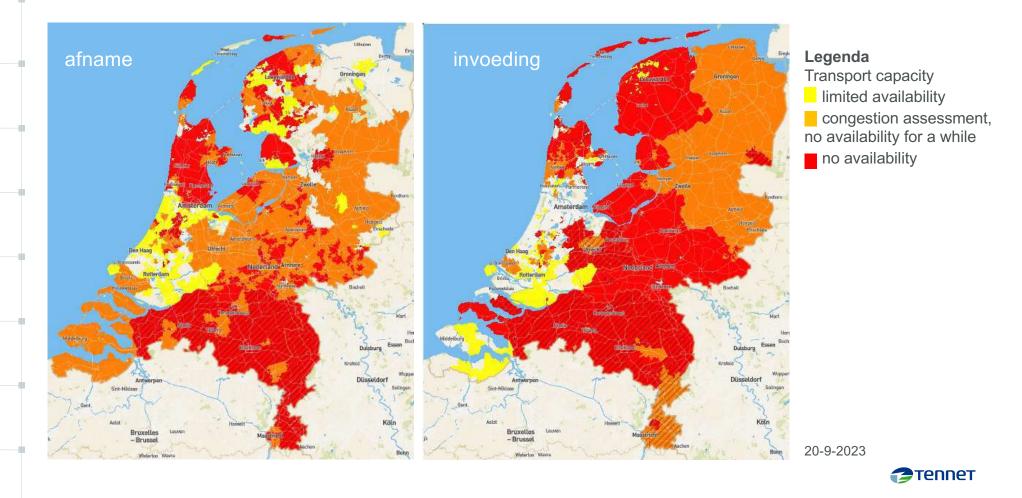
To

- Distributed, weather dependent (intermittent) production
- Decentral, less predictable consumption and prosumers
- Electrification throughout different sectors



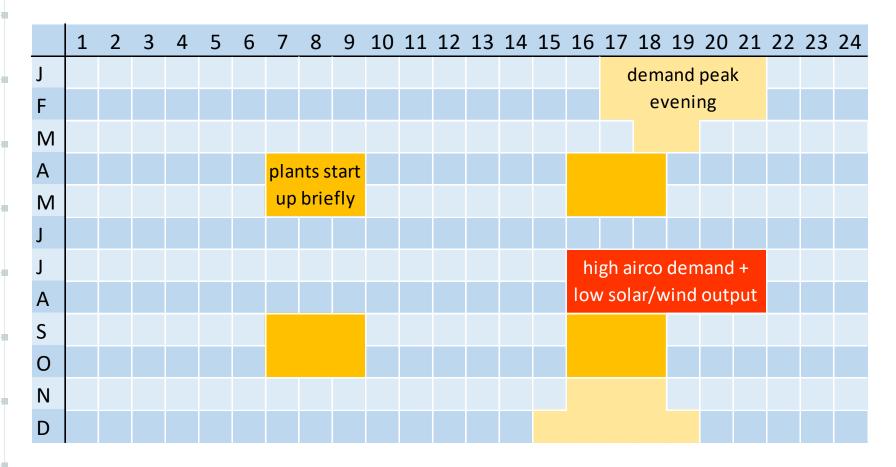


Congestion will be a reality for many years to come



3

Avoiding price peaks may reduce bills by >30%



(based on Gleam, 2030)

How may industry capitalize on flexible capacity?

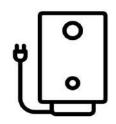
System functions and basis for business models



Dynamic production reduce demand at lows avoid high e-prices by shifting production



Load shifting reduce demand at lows avoid high e-prices by shifting electricity use



Hybrid heating shave supply peaks buy at low e-prices



Electricity storage

1 shave supply peaks,
buy at low e-prices

2 feed-in at short supply,
sell at high e-prices



Good reasons for more industrial flexbility

- Peak demand may grow until 2030 by a factor of 4. Industrial flexibility may limit this to a factor of 2.
- Industrial flexibility may lower energy bills by (much) more than 30%.
- Industrial flexibility supports business models for electrification and renewable energy production.
- Search for options requires serious efforts from industry in collaboration with grid operators.





Operational challenges

Headquarters purchase electricity for our site

I can't make my flexible asset available for 24 hours

E-price volatility may fall again towards 2030!

Impossible to pause our primary process

Our customers urgently wait for their deliveries



Quality! Safety! Efficiency!



Industrial ValueFlex tool

Objective

 to evaluate business cases for investments in industrial demand side response and energy storage

Rational

- TenneT has an interest in unlocking potentials for iDSR and storage to
 - stabilize grid frequency
 - manage congestion
 - ensure resource adequacy

Output

- potential revenues (EUR/yr) at five markets:
 - FCR, aFRR, mFRR
 - Day ahead
 - Intraday
 - No co-optimization
 - No revenues from redispatch



Industrial ValueFlex tool

■ 7 modules

- Load shifting
- Continuous process
- Batch process
- Heat generation
- Combination of adjustments to process volume & temperature
- Battery
- Airconditioning

Availability

 free download from TenneT website for local use (no confidentiality concerns)

Software

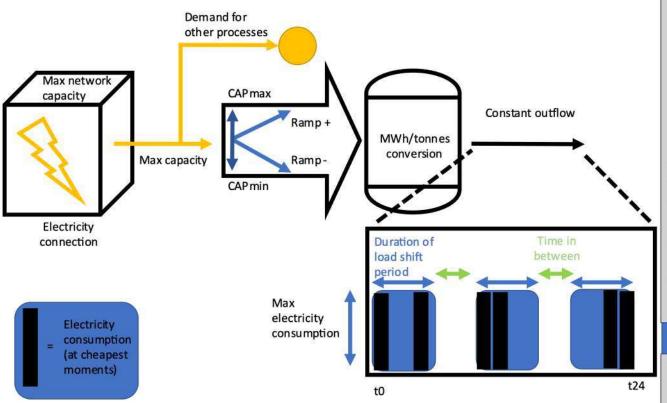
programmed in R; input uploaded in an excel file

User guidance

provided in the input excel sheet



Module: Load shifting



Starting points

- Electricity consumptior at cheapest moment, respecting:
 - Load shifting period duration
 - Total electricity per load shifting period
 - Max electricity consumption
- Time between periods
- Electricity price
- Optimization DA over 28 days (per hour)
- Optimization ID over 7 days (per quarter-hour)
- Balancing markets ove full year

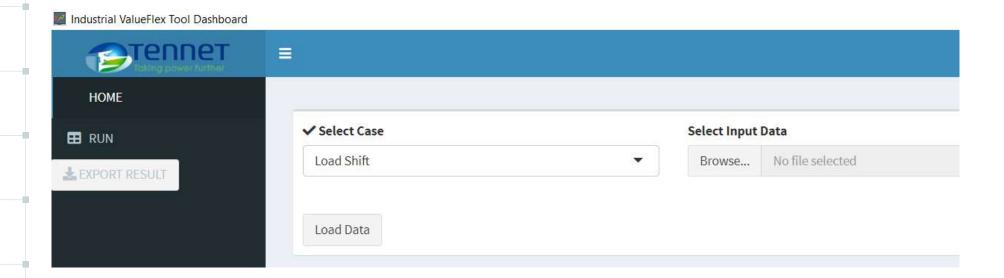
Checks for

Volume discoun



TenneT Industrial Valueflex Tool

Dashboard





| | | | • | | |
|---|--|--|-----------------------|-------------|-----------------|
| Legend | | Fo | rmula, do not fill in | Input sh | neets |
| Section A - Sector selection | | Inpu | ıt | | |
| Select the sector (used to prefill certain inputs) | Section C - Characterize Networ | k Toriff | micala Chlanin 🖵 🖰 | | |
| | Network tariff for electricity | K Tallii | | | Input |
| Section B - Characterize electricity market Day Ahead price series | Your selected region | | | | Netherlands |
| Please select for which future year you want to modify the prices | Please select your DSO and your o | connection type | | Stedin - LS | • |
| Please use the following sliders to adjust the current price series | · · · · · · · · · · · · · · · · · · · | | | | 40,000,00 |
| How much do you want to add to the average price? | Please specify the contracted capa | Please specify the contracted capacity value | | | 10.000,00 |
| With which factor do you want to multiply the daily pattern | Your kWmax price is: | | | 0,80 | |
| Whith which factor do you want to multiply the noisiness | | | | | |
| Result of adjustments | Network tariff for Natural gas | | | Input | |
| Average daily spread of prices the model uses | Your selected region | | | Netherlands | |
| • | Please specify the contracted capacity value | | | 100.000,00 | |
| | | | | | |
| | Section D - Characterize carbon | | | | |
| | Carbon costs | | | | Input |
| | Your selected region | | | | Netherlands |
| | Does your installation fall under EU ETS? | | | | No |
| | What are the EU ETS carbon costs | 3? | | | |
| General | | Value | Unit | | No |
| | | 1,00 | MWh / year | | |
| What is your electricity consumption in parts of the plant not considered here? | | • | | | |
| | | 0 | L | | |
| | 24 | 8 | h | | |
| What is the amount of electricity needed for your process per period of | | 0,00 | MWh | | |
| How many hours of zero electricity consumption dos- | and hateroon apply period of land at itinia | 1 | h | | |
| How many hours of zero electricity consumption does your process ne What is the maximum electricity input into your process? | eed between each period of load shifting | 20,00 | MW | | |
| Share of time that the plant is operating / available to operate: | | 75 | % | | ∍ TenneT |
| | | | | | |

Summary output sheet

| Section A - Total possible revenue on each r | narket | | |
|--|--------|------------|-------------|
| Market | | Revenue | Unit |
| Day ahead market | € | 14,075,024 | euro / year |
| Intra day market | € | 14,375,599 | euro / year |
| FCR market | € | 36,666 | euro / year |
| aFRR market | € | 2,677,745 | euro / year |
| mFRR market | € | 1,065,560 | euro / year |



TenneT is a leading European grid operator. We are committed to providing a secure and reliable supply of electricity 24 hours a day, 365 days a year, while helping to drive the energy transition in our pursuit of a brighter energy future — more sustainable, reliable and affordable than ever before. In our role as the first cross-border Transmission System Operator (TSO) we design, build, maintain and operate 23,900 km of high-voltage electricity grid in the Netherlands and large parts of Germany, and facilitate the European energy market through our 16 interconnectors to neighbouring countries. We are one of the largest investors in national and international onshore and offshore electricity grids, with a turnover of EUR 4.5 billion and a total asset value of EUR 27 billion. Every day our 5,700 employees take ownership, show courage and make and maintain connections to ensure that the supply and demand of electricity is balanced for over 42 million people.

Lighting the way ahead together.



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